

NASSAU HEALTH CARE CORPORATION

-----X

BOARD OF DIRECTORS COMMITTEE MEETING

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Nassau University Medical
Center
2201 Hempstead Turnpike
East Meadow, New York

February 1, 2018

5:57 p.m.

REPORTED BY:

Angela Arena

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A P P E A R A N C E S:

BOARD OF DIRECTORS MEMBERS PRESENT:

George J. Tsunis - Chairman of
the Board
Warren Zysman, LCSW - Board
Member
Steve Cohn, Esq. - Board Member
Linda Reed - Board Member
Bobby Kalotee - Board Member
Charles Killbride - Board
Member
Paul Pipia, MD - Board Member
Krishan Kumar, MD - Board Member
Russel Caprioli, MD - Board
Member
Giuseppe Caruso, MD - Board
Member

ALSO PRESENT:

John Ciampoli, Esq. - Counsel to
Board of Directors
Victor F. Politi, M.D. -
President/CEO
Beatriz Fuschetto - Executive
Assistant to the Board of
Directors
John Ciampoli, Esq. - General
Counsel to the Board of
Directors
Paul Mustacchia, MD - Chairman of
Medicine
Karen McGlynn, RN - Deputy Chief
Nursing Officer
Maureen Shannon, RN, MHA, CPHQ -
VP of Quality Management
Kathy Skarka, RN, MSN, CNA - EVP
Patient Care Services
Robert Heatley - EVP Business
Development and Ambulatory
Services
Maureen Hutcheon, LMSW, MPA -
Administrator, Surgery
Todd Haiken - Acting Director of
Organizational Development

1
2 Kevin Mannle - VP of Facilities
Harold E. McDonald - Deputy
3 Executive Director, Chief
Administrative Officer
4 Elizabeth Faughnan, Esq. -
Office of Legal Affairs
5 Michael Ferrandino - VP Security
and Investigative Services
6 Michael Knee Pharmacy
Nalini Kanth, M.D. Acting Chair
7 of Radiology
Ann Marie Studdert - Director of
8 Intergovernmental Affairs
Barbara Van Riper, Esq. - Office
9 of Legal Affairs
Laurie Ward, MD, FACP - VP
10 Ambulatory Services
Karen G. Leslie, Esq. - Office of
11 Sponsored Research
Judith Eisele-LaPlante, RN -
12 Administrator
Anthony Boutin, MD, FACEP -
13 Chairman of Emergency Department
Teresa Silversmith, MBA, RHIT,
14 CCS, C-CDI - Director of Health
Information Management
15 David Nemiroff NQP
Ken Nicholson - CSEA
16 Maureen Roarty - EVP of Human
Resources
17 Vincent Pinkney - CSEA
Jerry Laricchiuta President of
18 Local 830
Nyapati Rao, MD, MS - Chairman of
19 Psychiatry
Farooq Ajmal - VP & CIO
20 Irene Voss Public Affairs
Annabelle Lui-Pancho - Medical
21 Technician
Eric Zeni, Esq. - Office of Legal
22 Affairs
Larry Levy - Hofstra
23 Larry Granito - CSEA
Marcelle Morcos, MD - Chairman of
24 Ophthalmology Department
25

1 February 1, 2018

2 MR. TSUNIS: Good evening. I
3 would like to call the meeting to
4 order. My name is George Tsunis. I am
5 privileged to be asked to be the
6 Chairman of the Nassau University
7 Medical Center. It is truly one of the
8 great privileges of my life.

9 I would like to welcome everyone
10 here. We have a quorum. I have a very
11 short report. I would like to
12 acknowledge, salute and thank our
13 former Chairman Michael Mirotznik for
14 four years of very, very dedicated
15 service.

16 He handled the job with grace and
17 dignity, and we are very, very grateful
18 for his many years of service.

19 The second matter is I have
20 called the next meeting to order on
21 Thursday, March 8th. That is the only
22 one I have called to order, and the
23 reason I did that is I would like to
24 bring our former chairman back and
25 properly thank him.

1 February 1, 2018

2 I have spoken with senior
3 management and we will prepare an
4 appropriate gift for him to remember us
5 in recognition of his years of service.

6 You will have in your packet some
7 proposed dates for future meetings.

8 Most of them fall on the first Thursday
9 of the month. A couple fall on the
10 second Thursday. For instance, there
11 are holidays the first week of April.
12 I want to be very sensitive to that.

13 I also want to be very sensitive
14 to the fact that someone here may have
15 a conflict, a wedding, anything of that
16 nature. Please feel free to reach out
17 to Beatriz and we will make every
18 effort to accommodate the conflict and
19 make sure we can accommodate your
20 schedules.

21 Lastly, you will find a conflict
22 disclosure statement in your packets.
23 I will be filling mine out. I will
24 bring it in. I respectfully request
25 that everyone fill it out and return it

1 February 1, 2018

2 to counsel as soon as possible.

3 This is best practices. In the
4 days where transparency is important,
5 this is important. So please do so and
6 again, I thank you for your service.

7 We move onto the report of the
8 President/CEO, Dr. Victor Politi.

9 DR. POLITI: Thank you,
10 Mr. Tsunis, and welcome. We have a
11 very special group of men and women
12 here in Nassau University Medical
13 Center, the A. Holly Patterson, the
14 Federally Qualified Health Centers.

15 These are dedicated professionals
16 that are here on a mission, and our
17 mission is to take care of the
18 underserved, the poor, and the other
19 people in the county that really need
20 our help.

21 I have been here as the CEO for
22 four years, and I cannot be more proud
23 of everyone in the room, everyone
24 including the members of the board that
25 have been serving here selflessly as

1 February 1, 2018

2 volunteers over the last four years
3 that I have been here.

4 We have a lot of work to do and
5 under your leadership we intend to
6 succeed. I do have something here that
7 I would like to read into the record,
8 which was received by myself from the
9 County Executive Laura Curran.

10 It is a letter that hereby
11 appoints you as Chairman of the Nassau
12 University Medical Center Board. So I
13 would like to thank you, and welcome
14 you, and wish you the best over the
15 coming years.

16 MR. TSUNIS: Thank you.

17 DR. POLITI: I would also like to
18 make this Exhibit Number A, please.

19 (County Executive letter was
20 marked Exhibit A for identification, as
21 of this date.)

22 MR. TSUNIS: We move on to the
23 report of Contracts Committee, Vice
24 Chairman, Mr. Warren Zysman.

25 MR. ZYSMAN: Thank you, Chairman,

1 February 1, 2018

2 and welcome. I'd like to put forward a
3 motion for a resolution to approve the
4 minutes and resolutions from the
5 August 10th, 2017 Contracts Committee
6 meeting and the January 11th, 2018
7 Contracts Committee meeting. Can I get
8 a motion?

9 MR. TSUNIS: Ms. Reed, Dr. Caruso
10 seconded. All in favor?

11 MR. CIAMPOLI: Excuse me, can you
12 get unanimous consent to approve the
13 second set of minutes with amendments?
14 Because there was no meeting on the
15 11th. It was the 10th.

16 MR. TSUNIS: Let the record
17 reflect that the meeting was on the
18 10th with the resolution. Can we get a
19 unanimous consent to approve the
20 resolutions and the minutes --

21 MR. CIAMPOLI: As they have been
22 amended. There are matters that were
23 put into executive session, as I
24 understand it. So as they are amended,
25 it should be approved.

1 February 1, 2018

2 MR. TSUNIS: So any objections?
3 Hearing none, so moved. Next, we will
4 move on to the report by our Finance
5 Committee, Chairman Warren Zysman.

6 MR. ZYSMAN: Thank you,
7 Mr. Chairman. Finance Committee, I
8 want to put forward the motion for
9 approval of minutes and resolutions for
10 the August 10th, 2017 meeting,
11 December 5th, 2017 meeting, December
12 7th, 2017 meeting.

13 MR. TSUNIS: Motion to carry?
14 Ms. Reed, second Dr. Caprioli. All in
15 favor? So moved. Next, we will hear
16 report from the DSRIP Committee.
17 Chairman Warren Zysman?

18 MR. ZYSMAN: Thank you,
19 Mr. Chairman. I would like to put
20 forward approval of minutes and
21 resolutions from the January 10th, 2018
22 meeting. Can I get a motion?

23 MR. TSUNIS: Motion? Ms. Reed,
24 Dr. Caruso. All in favor? So moved.

25 MR. KALOTEE: Chairman, I abstain

1 February 1, 2018

2 on that one because I didn't get a
3 chance to read it. If Chairman can
4 give a little --

5 MR. TSUNIS: Let the record
6 reflect that Mr. Kalotee has abstained,
7 but the motion was carried.

8 MR. KALOTEE: Thank you.

9 MR. TSUNIS: Next is the Legal,
10 Audit and Governance Committee.
11 Chairman -- we still have additional
12 business in the DSRIP Committee.
13 Mr. Zysman, if you could?

14 MR. ZYSMAN: There has been a
15 request for distribution of funds that
16 I have been told is important that it
17 be voted on today; is that correct,
18 Dr. Politi?

19 DR. POLITI: That is correct.

20 MR. ZYSMAN: So I want to put
21 forward a motion.

22 It is hereby resolved that the
23 Nassau Health Care Corporation Board of
24 Directors approves the distribution of
25 DSRIP funds in the total amount of

1 February 1, 2018

2 \$19,196,012.00 to the Nassau Health
3 Care Corporation for the following
4 uses:

5 Number one, the Nassau Health
6 Care Corp. Board of Directors hereby
7 approves an amount of \$663,012.00 to be
8 distributed to Nassau Health Care
9 Corporation for professional services
10 in order to reach performance
11 engagement metrics as recommended by
12 the NUMC DSRIP HUB Executive Director
13 James Karkenny.

14 Number two, the Nassau Health
15 Care Corporation Board of Directors
16 hereby approves an amount of
17 \$7,625,000.00 to be distributed to
18 Nassau Health Care Corp. for the
19 further development of the behavioral
20 health program, including CPEP, as
21 recommended by the NUMC DSRIP HUB
22 Executive Director James Karkenny.

23 Number three, the Nassau Health
24 Care Corporation Board of Directors
25 hereby approves an amount of

1 February 1, 2018

2 \$750,000.00 to be distributed to Nassau
3 Health Care Corp. for ambulatory care
4 transportation as recommended by the
5 NUMC DSRIP HUB Executive Director James
6 Karkenny.

7 Number four, the Nassau Health
8 Care Corporation Board of Directors
9 hereby approves an amount of
10 \$750,000.00 to be distributed to Nassau
11 Health Care Corp. to provide
12 outpatient services to the surrounding
13 community as recommended by the NUMC
14 DSRIP HUB Executive Director James
15 Karkenny.

16 Number five, the Nassau Health
17 Care Corporation Board of Directors
18 hereby approves an amount of
19 \$625,000.00 to be distributed to Nassau
20 Health Care Corporation for behavioral
21 health inpatient unit in behavioral
22 health ambulatory clinic as recommended
23 by the NUMC DSRIP HUB Executive
24 Director James Karkenny.

25 Number six, the Nassau Health

1 February 1, 2018

2 Care Corp. hereby approves an amount of
3 \$8,783,000.00 to be distributed to
4 Nassau Health Care Corp. for the
5 development/enrichment of the
6 population health program as
7 recommended by the NUMC DSRIP HUB
8 Executive Director James Karkenny.

9 I will mark that as Exhibit B.

10 (Resolution was marked Exhibit B
11 for identification, as of this date.)

12 MR. KALOTEE: I second it.

13 MR. TSUNIS: Do we have a motion?

14 MR. KALOTEE: I make a motion to
15 be passed.

16 MR. TSUNIS: Is there a second?
17 All in favor? So moved. We next hear
18 from the Legal, Audit and Governance
19 Committee, Chairman Steven Cohn.

20 MR. COHN: I make a motion to
21 approve the minutes, and for some
22 reason there are two different
23 booklets, for the March 1st, 2017 Legal
24 and Governance Committee meeting.

25 MS. FUSCHETTO: One is executive

1 February 1, 2018

2 session.

3 MR. COHN: One is executive
4 session minutes and the other is the
5 minutes from the meeting itself.

6 MR. KALOTEE: I make a second.

7 MR. TSUNIS: All in favor? So
8 carried. A small housekeeping matter,
9 going back to the DSRIP Committee, we
10 needed to label those following
11 resolutions Exhibit B.

12 We will hear from the MPAC
13 Chairperson Linda Reed.

14 MS. REED: Thank you, Chairman.
15 I would like to put forward a motion,
16 please, for approval of minutes from
17 8/29/16, 1/19/17 and 1/30/18. May I
18 have a motion, please?

19 MR. KALOTEE: I make a second.

20 MR. TSUNIS: Dr. Caruso is the
21 second. All in favor? So moved.

22 MS. REED: Thank you.

23 MR. TSUNIS: The report of the
24 Ambulatory Care, Managed Care and
25 Communities, Ms. Reed?

1 February 1, 2018

2 MS. REED: I have no report at
3 this time, Mr. Chairman.

4 MR. TSUNIS: The Behavioral
5 Health Committee?

6 MR. ZYSMAN: There is no report
7 at this time, Mr. Chairman.

8 MR. TSUNIS: The Extended Care
9 and Assisted Facility Living Committee?
10 No report and no chair. That's
11 easy. Compensation Committee?

12 MS. REED: There is no report at
13 this time, Mr. Chairman.

14 MR. TSUNIS: The Facilities and
15 Real Estate Development Committee?

16 MS. REED: There is no report at
17 this time, Mr. Chairman. Thank you.

18 MR. TSUNIS: At this point in
19 time I would like to open up the
20 meeting to members of the public who
21 would like to speak.

22 MR. CIAMPOLI: Mr. Chairman, I
23 have one item. The Contracts
24 Committee, I ask that the Board pass a
25 resolution directing the secretary to

1 February 1, 2018

2 prepare a list of resolutions that were
3 adopted at that committee meeting, and
4 annexed to the minutes before they are
5 posted publicly.

6 MR. TSUNIS: Do I hear a motion?

7 MR. KALOTEE: I make a motion.

8 DR. CARUSO: I couldn't hear him.

9 Put on the mic.

10 MR. CIAMPOLI: It's on. What I
11 have asked is that the Board pass a
12 resolution directing the secretary to
13 prepare a list of resolutions that were
14 passed at that Contracts Committee and
15 append them to the minutes prior to the
16 minutes being posted.

17 We had adopted a resolution in
18 the past that would be done, but these
19 minutes don't have that list on them
20 yet.

21 MR. TSUNIS: Megan, do you have a
22 concern here?

23 MS. RYAN: I'm not sure why we
24 are making a motion to do this when it
25 has never been done that way in the

1 February 1, 2018

2 past, John. I'm just asking why are we
3 doing this today?

4 MR. CIAMPOLI: I thought we were
5 attaching the list of resolutions to
6 all the minutes at the end.

7 MS. RYAN: That has never been
8 done in that fashion.

9 MR. CIAMPOLI: Beatriz?

10 MS. FUSCHETTO: I don't know what
11 you mean by attaching the resolutions.

12 MS. RYAN: We have never made a
13 motion --

14 MR. CIAMPOLI: We've never made a
15 motion, but the list has been attached.

16 MS. RYAN: I don't understand why
17 you are making a motion right now.

18 MR. CIAMPOLI: The list has been
19 attached, and I think more disclosure
20 is better.

21 MR. TSUNIS: Always, and I agree
22 -- can we agree that we will handle
23 this construct in the way it's
24 traditionally been handled?

25 MS. RYAN: I'm just concerned

1 February 1, 2018

2 that the minutes are already late in
3 posting. They should have been posted
4 two weeks, according to the open
5 meeting law.

6 I do not want any more delay in
7 these resolutions, so I do not want to
8 hold off on posting our minutes or
9 going forward with that --

10 MR. CIAMPOLI: I appreciate that
11 concern, but what we should then do is
12 add the list of resolutions as soon as
13 it's ready.

14 MS. RYAN: I think I would like
15 to put a timeframe on that then, and I
16 would like the resolutions to be ready
17 by Monday, and the minutes posted,
18 ready to have the minutes sent to me to
19 post by Monday at 5 o'clock.

20 MR. CIAMPOLI: That's okay by me.

21 MR. KALOTEE: Why don't we
22 authorize that general counsel, if it's
23 prepared, whatever the resolutions are,
24 and then she should have the authority
25 to post them.

1 February 1, 2018

2 MS. RYAN: My --

3 MR. CIAMPOLI: We're all saying
4 the same thing at --

5 MS. FUSCHETTO: The resolutions
6 have never been posted.

7 MS. RYAN: We have never posted
8 resolutions.

9 MS. FUSCHETTO: I don't post them
10 on the internet. What I do is keep
11 track of them.

12 There is a list of resolutions
13 that are numbered, but they are never
14 posted. They are attached to the back
15 of the original --

16 DR. CARUSO: May I ask, since I
17 was there, is this of the actual
18 meeting that we were at, or the revised
19 minutes that we just voted on?

20 MS. RYAN: The minutes are not
21 revised. I would like to say that.

22 DR. CARUSO: What was revised?

23 MS. RYAN: The minutes are not
24 revised. The minutes are being
25 redacted from pages 122 to page 131,

1 February 1, 2018

2 because those pages reflect a personnel
3 matter that should have been conducted
4 in executive session.

5 So we are just removing those few
6 pages and the minutes stand. The rest
7 of the minutes stand in their entirety
8 and we have never posted resolutions.

9 They are always available to the
10 public when they ask.

11 MR. TSUNIS: I am going to shut
12 this down respectfully. We are going
13 to leave it as is for this evening.

14 I actually agree with counsel
15 that we should study that these things
16 should probably be posted. I would
17 like to --

18 MR. CIAMPOLI: I will give you --

19 MR. TSUNIS: -- harmonize that.
20 I appreciate that. I think that the
21 trustees, with advice from counsel,
22 should get together at our next
23 meeting, and this is something that we
24 should consider.

25 I don't want to -- any great

1 February 1, 2018

2 policy should be adopted, but it should
3 be done in an orderly fashion. It
4 should be well thought of.

5 We should have time to study it.
6 We should have time to look at
7 unintended consequences, and albeit I
8 think it's an outstanding solution,
9 it's probably not something we should
10 just adopt on the fly and change
11 policy.

12 So we will leave things the way
13 it is, but I'm looking forward to
14 discussing new and improved ways that
15 we can make these processes more
16 transparent. Thank you.

17 We will close the matter and we
18 will go back to public comment. Is
19 there anyone from the public who wishes
20 to speak? We recognize our esteemed
21 leader.

22 MR. LARICCHIUTA: Good evening,
23 everyone. We will make it short. I
24 want to say, as the President of the
25 Local that represents the local 9,000

1 February 1, 2018

2 employees in Nassau County, and the
3 Health Care Corporation, well over
4 3,000 right here, we are very, very
5 excited about the appointment.

6 We welcome you aboard. We think
7 that it's a move in the right
8 direction, and we also would like to
9 thank Mr. Mirotznik for his four years
10 of service. He is actually a very
11 determined person that is a good man at
12 heart.

13 We have a lot of talent in this
14 room. As I'm walking around, I see
15 Dr. Boutin over there, who has brought
16 our emergency department to a new
17 level.

18 I think you will now bring this
19 hospital to a new level. With all of
20 the material I read about you, you are
21 well-versed in dealing with several
22 kinds of issues, multitasking, and
23 certainly I think the issue with the
24 Board needs to be governance.

25 I will leave it at that.

1 February 1, 2018

2 Welcome. The CSEA welcomes you. We
3 are looking forward to working with you
4 and the CEO. Good luck.

5 MR. TSUNIS: I will take
6 Chairman's prerogative and have the
7 last word here.

8 Many people talk about capital,
9 and many times it's financial, but the
10 most important capital is human
11 capital, because there is no person, if
12 they don't have a dedicated team of
13 partners, that can accomplish anything,
14 but having just the best person hot dog
15 stand.

16 Hospitals, institutions and
17 society run with hardworking
18 individuals, and I want to salute the
19 men and women who work at this great
20 institution and I want to salute the
21 union, it's good work that it does.

22 On that note, I thank you for
23 coming. I look forward to working with
24 you at our next meeting and we will
25 adjourn the meeting.

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(Time noted: 6:17 p.m.)

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EXHIBITS

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MOTIONS

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it is hereby resolved that the Nassau	13

1
2 Health Care Corporation Board of
3 Directors approves the distribution of
4 DSRIP funds in the total amount of
5 \$19,196,012.00 to the Nassau Health
6 Care Corporation for the following
7 uses:
8 Number one, the Nassau Health Care
9 Corp. Board of Directors hereby
10 approves an amount of \$663,012.00 to
11 be distributed to Nassau Health Care
12 Corporation for professional services
13 in order to reach performance
14 engagement metrics as recommended by
15 the NUMC DSRIP HUB Executive Director
16 James Karkenny.
17 Number two, the Nassau Health Care
18 Corporation Board of Directors hereby
19 approves an amount of \$7,625,000.00 to
20 be distributed to Nassau Health Care
21 Corp. for the further development of
22 the behavioral health program,
23 including CPEP, as recommended by the
24 NUMC DSRIP HUB Executive Director
25 James Karkenny.

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Number three, the Nassau Health Care Corporation Board of Directors hereby approves an amount of \$750,000.00 to be distributed to Nassau Health Care Corp. for ambulatory care transportation as recommended by the NUMC DSRIP HUB Executive Director James Karkenny.

Number four, the Nassau Health Care Corporation Board of Directors hereby approves an amount of \$750,000.00 to be distributed to Nassau Health Care Corp. to provide outpatient services to the surrounding community as recommended by the NUMC DSRIP HUB Executive Director James Karkenny.

Number five, the Nassau Health Care Corporation Board of Directors hereby approves an amount of \$625,000.00 to be distributed to Nassau Health Care Corporation for behavioral health inpatient unit in behavioral health ambulatory clinic as recommended by the NUMC DSRIP HUB Executive Director

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James Karkenny.

Number six, the Nassau Health Care Corp. hereby approves an amount of \$8,783,000.00 to be distributed to Nassau Health Care Corp. for the development/enrichment of the population health program as recommended by the NUMC DSRIP HUB Executive Director James Karkenny.

Motion to approve the minutes for Executive Session and the meeting itself of the Legal, Audit and Governance Committee meeting, March 1st, 2018. 14

Approval of MPAC minutes from 8/29/16, 1/19/17 and 1/30/18. 14

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CERTIFICATION

I, ANGELA ARENA, a Notary
Public in and for the State of New
York, do hereby certify:

THAT the foregoing is a true and
accurate transcript of my stenographic
notes.

IN WITNESS WHEREOF, I have
hereunto set my hand this 1st day of
February, 2018.

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ANGELA ARENA

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CERTIFICATION

I, GEORGE TSUNIS, Chairman of the
Board of Directors, hereby approve these
minutes.

GEORGE TSUNIS

DATE

A	26:6,24	26:20 27:4	better (1)	25:2,6,8,11
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