



**Nassau University Medical Center  
A. Holly Patterson Extended Care Facility  
Family Health Centers**



**NASSAU HEALTH CARE CORPORATION  
& SUBSIDIARIES**

**OPERATING BUDGET**

**FISCAL YEAR ENDED DECEMBER 31, 2016**

**Nassau Health Care Corporation and Subsidiaries**  
**Operating Budget For Twelve Months Ending December 31, 2016**  
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## EXECUTIVE SUMMARY

The Nassau Health Care Corporation (NHCC) closed 2014 with income of \$15.8 million, before other post-employment benefits (“OPEBs”). Several negative factors have arisen in 2015 that will negatively impact the operating results for the current year. Primary among them are:

Reduced IAAF funding	(14,901)
Reduction in IGT	(14,209)
Loss of Governmental Subsidy	(13,000)
Expiration of HEAL/VAP/PCMH Grants	(10,300)

In addition, delays in opening the new Primary Care Clinic and a significant reduction in the number of residents at the A. Holly Patterson Extended Care Facility have led to worsening results in 2015.

The proposed operating budget for 2016 is a corrective action plan to improve the finances of the Corporation. Revenue cycle enhancements constitute an important element of the proposed 2016 budget with improvements in areas such as charge-master, managed care contracting rates, outpatient billing, and denial management. The 2016 budget includes \$2 million of new revenue from these initiatives.

Expense reductions will be realized in various areas including reorganizations of Obstetrics and Gynecology (Ob/Gyn), Pediatrics, Acute Rehabilitation, and Business Development departments, reconstituting NMA as a LIFQHC, and various reductions in contractual expenses.

The operating budget will also benefit from additional New York State funding from the 1115 Waiver Pilot Program. Over the life of the program, it is expected to generate \$40 million, with \$16.2 million budgeted for 2016.

NHCC's projected operating results for 2016 prior to OPEBs is divided among the enterprises as follows:

- Nassau University Medical Center ("NUMC") (\$4.7 million deficit)
- A Holly Patterson Extended Care Facility ("AHPECF") +\$4.7 million
- Physician Faculty Practice Plan \$0 (*practice plan revenue is captured in NUMC revenue*)
- NHCC, Ltd. ("LTD") \$0

The 2016 budget will be an ongoing process and is presented as a working document. Management will be continually monitoring the assumptions contained in the budget to ensure the success of various initiatives and reviewing areas of possible expense reduction and revenue enhancement throughout the year. To assure fiscal responsibility and accountability on behalf of NHCC, all expenditures and staffing requirements presented in this budget will be subject to continuous review and evaluation as needs dictate. The variances that do occur will be managed.

## FACILITY SPECIFIC ASSUMPTIONS

### Nassau University Medical Center

#### Revenue Assumptions

The budget assumes that 2016 inpatient volumes, (discharges, patient days and length of stay), will be relatively unchanged from 2015 projected volumes and that the activity across the various service departments is also expected not to change. The table below outlines historical discharge data:

YEAR	DISCHARGE VOLUMES	% CHANGE FROM PREVIOUS YEAR
2016 Budget	20,789	0.12%
2015 Projected	20,765	0.17%
2014	20,730	(1.67%)
2013	21,082	(5.66%)
2012	22,347	(7.30%)
2011	24,108	3.47%
2010	23,299	(2.36%)
2009	23,861	(0.09%)

Overall, total operating revenues are expected to increase \$9.9 million, mostly due to an increase in federal and state aid. Patient Service Revenue is projected to increase by \$1.0 million resulting from improvements in revenue cycle and increased outpatient volumes.

Each service area revenue calculation is based upon payor-specific rates adjusted for denials, non-covered services, and global rate reductions such as sequestration, transfers, etc. Following is a revenue summary that also includes net pool distributions, Healthfirst payments and reductions for bad debt and charity care.

# NUMC

## 2016 Budget - Revenue Summary

2016 Budget Days	2016 Budget Disch	2016 Budget Revenue
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### Summary by Service

Adult & Peds	69,497	15,451	187,185,285
Newborn	3,151	1,273	6,923,672
Detox	5,622	1,548	5,497,211
Residential Rehab	8,959	437	5,001,389
Pysch	39,201	1,678	34,588,779
Rehab	4,822	402	10,066,689
<b>Total</b>	<b>131,252</b>	<b>20,789</b>	<b>249,263,024</b>

Amb Surg	5,491	11,861,240
Ambulance		819,003
CDC Clinic	508	2,256,833
Dental Clinic		646,412
Dialysis	22,341	4,357,776
ER	57,298	38,845,880
General Clinic	159,076	19,486,266
HIV Clinic	2,887	1,541,364
Hyperbaric Clinic	3,661	818,813
Mental Health	13,665	1,581,867
Oncology Clinic	5,609	1,966,676
Ref Amb	6,708	1,038,066
<b>Total</b>		<b>85,220,195</b>

### BDCC POOLS

Supplemental IGT	26,046,556
Indigent Care Distribution	7,575,000
NYS Statewide Assessment (1%)	(2,204,100)
HCRA Surcharge	(240,000)
NYS Assessment GRT .75%	(2,011,452)
<b>TOTAL BDCC POOLS</b>	<b>29,166,004</b>

Healthfirst Capitation CHP	396,000
Healthfirst Capitation PHSP	4,035,156
Healthfirst Capitation FHP	119,880
Healthfirst Distributions	-
I PRO Denials	(1,559,595)
IGT	-
<b>Total Other</b>	<b>2,991,441</b>

<b>Grand Total Net Patient Service Revenue</b>	<b>366,640,665</b>
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Less Bad Debt & CCSP IP	(14,675,561)
Less Bad Debt & CC SP OP	(39,494,104)
Less Bad Debt Other	-
<b>Total Bad Debt</b>	<b>(54,169,665)</b>
<b>NPSR after BD &amp; CC</b>	<b>312,471,000</b>

**Expense Assumptions**

Salary and Fringe Benefit expense has been budgeted at \$302.6 million, a decrease of \$10.5 million compared to 2015 projected. The reduction reflects reorganizations to a variety of the departments, (Obstetrics and Gynecology (Ob/Gyn), Pediatrics, and Rehabilitation), as well as reductions within the general and medical service areas across the hospital. Following is a chart that highlights reductions:

<b>Service Area</b>	<b>Salary and Fringe</b>
Attrition Savings	\$ 3,700,000
Overtime / Other	2,860,526
Ob/Gyn	1,248,256
Pediatrics	1,089,430
Nursing	563,186
Rehabilitation Medicine	384,250
Emergency Services	355,479
Surgery/Trauma	270,523
<b>Total</b>	<b><u>\$10,471,650</u></b>

Supplies and expenses are projected to increase by \$4.6 million from the 2015 projected, which is primarily driven by DSRIP implementation. Utilities are projected to increase \$692,000.

Depreciation expense is projected based upon historical information with consideration given to the current and future capital expenditure requirements.

## FACILITY SPECIFIC ASSUMPTIONS

### **A. Holly Patterson Extended Care Facility**

#### **Revenue Assumption**

Occupancy levels are budgeted at an average daily census (ADC) of 514 for 2016. This compares to an ADC of 525 experienced through the first 11 months of 2015. Net patient revenue is projected to increase by \$1.0 million driven by improved case mix.

#### **Expense Assumptions**

Salary and Fringe Benefit expense for 2016 has been budgeted at \$47.8 million, a decrease of \$1.2 million from the 2015 projected actual. Supplies, expenses and utilities are budgeted to decrease \$439,000 from the 2015 projected actual.



**SECTION TWO**

**OPERATING BUDGET**

**FISCAL YEAR ENDED DECEMBER 31, 2016**

**COMPARATIVE FINANCIAL STATEMENT  
PRESENTATION**

**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**Consolidated**  
(In Thousands)

	<b>Audited FYE 12/31/2014</b>	<b>Projected FYE 12/31/2015</b>	<b>Budgeted FYE 12/31/2016</b>
<b><u>Operating Revenues:</u></b>			
Net patient service revenue	\$ 387,609	\$ 391,509	\$ 393,537
<b><u>Other Operating Revenues:</u></b>			
NYS Intergovernmental transfer	88,291	67,874	66,857
Interim Access Assurance Fund (IAAF)	-	-	-
Nassau County Billings	17,924	20,640	18,480
Historical Mission Payments	13,000	-	-
Federal & State Aid	15,250	13,336	24,700
Practice Plan Revenue	-	-	-
Miscellaneous	28,616	31,936	33,336
	<hr/>	<hr/>	<hr/>
<b>Total Operating Revenues</b>	<b>550,690</b>	<b>525,294</b>	<b>536,910</b>
<b><u>Operating Expenses:</u></b>			
Salaries	237,202	243,077	236,281
Fringe Benefits	121,581	129,889	124,229
Supplies	36,986	37,873	38,762
Expenses	97,097	93,884	97,882
Utilities	19,982	17,665	18,384
Depreciation Expense	20,603	20,183	21,373
	<hr/>	<hr/>	<hr/>
<b>Total Operating Expenses</b>	<b>533,451</b>	<b>542,572</b>	<b>536,911</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>17,239</b>	<b>(17,277)</b>	<b>-</b>
Employee benefits - OPEB	(33,189)	(32,887)	(34,688)
<b>Operating loss</b>	<b>(15,950)</b>	<b>(50,164)</b>	<b>(34,688)</b>
<b><u>Non-Operating Activates</u></b>			
Interest Income	142	1,146	122
Interest Expense	(12,392)	(13,724)	(10,750)
<b>Total Non-Operating Activities</b>	<b>(12,250)</b>	<b>(12,578)</b>	<b>(10,628)</b>
Capital contributions	593	-	-
	<hr/>	<hr/>	<hr/>
<b>Change in Net Position</b>	<b>\$ (27,607)</b>	<b>\$ (62,742)</b>	<b>\$ (45,316)</b>

**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**Consolidated - By Location**  
(In Thousands)

	Nassau University Medical Center Budget 2016	A. Holly Patterson Extended Care Fac. Budget 2016	Physician Faculty Practice Plan Budget 2016	Nassau Health Care Corp, LTD. Budget 2016	Total Budget 2016
<b><u>Operating Revenues:</u></b>					
Net patient service revenue	\$ 312,471	\$ 57,148	\$ 23,918	\$ -	\$ 393,537
<b><u>Other Operating Revenues:</u></b>					
NYS Intergovernmental transfer	58,500	8,357	-	-	66,857
Interim Access Assurance Fund (IAAF)	-	-	-	-	-
Nassau County Billings	18,480	-	-	-	18,480
Historical Mission Payments	-	-	-	-	-
Federal & State Aid	24,700	-	-	-	24,700
Practice Plan Revenue	11,994	-	(11,994)	-	-
Miscellaneous	22,809	527	-	10,000	33,336
<b>Total Operating Revenues</b>	<b>448,954</b>	<b>66,032</b>	<b>11,924</b>	<b>10,000</b>	<b>536,910</b>
<b><u>Operating Expenses:</u></b>					
Salaries	196,941	29,646	9,694	-	236,281
Fringe Benefits	105,688	18,121	420	-	124,229
Supplies	34,789	3,973	-	-	38,762
Expenses	78,701	7,371	1,810	10,000	97,882
Utilities	16,994	1,390	-	-	18,384
Depreciation Expense	20,536	837	-	-	21,373
<b>Total Operating Expenses</b>	<b>453,649</b>	<b>61,338</b>	<b>11,924</b>	<b>10,000</b>	<b>536,911</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>(4,694)</b>	<b>4,694</b>	<b>-</b>	<b>-</b>	<b>-</b>
Employee benefits - OPEB	(28,344)	(6,344)	-	-	(34,688)
<b>Operating loss</b>	<b>(33,038)</b>	<b>(1,650)</b>	<b>-</b>	<b>-</b>	<b>(34,688)</b>
<b><u>Non-Operating Activates</u></b>					
Interest Income	104	16	-	2	122
Interest Expense	(8,900)	(2,750)	-	900	(10,750)
<b>Total Non-Operating Activities</b>	<b>(8,796)</b>	<b>(2,734)</b>	<b>-</b>	<b>902</b>	<b>(10,628)</b>
Capital contributions	-	-	-	-	-
<b>Change in Net Position</b>	<b>\$ (41,834)</b>	<b>\$ (4,384)</b>	<b>\$ -</b>	<b>\$ 902</b>	<b>\$ (45,316)</b>

Nassau Health Care Corporation and Subsidiaries  
 Projected Revenue & Expenses  
 Consolidated by Month  
 (In Thousands)

	Projected	Budgeted	2016											
	FYE	FYE	Budget											
	12/31/2015	12/31/2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Operating Revenues:</b>														
Net patient service revenue	\$ 391,509	\$ 393,537	\$ 33,332	\$ 31,182	\$ 33,332	\$ 32,257	\$ 33,332	\$ 32,257	\$ 33,332	\$ 33,332	\$ 32,257	\$ 33,332	\$ 32,257	\$ 33,332
<b>Other Operating Revenues:</b>														
NYS Intergovernmental transfer	67,874	66,857	5,663	5,297	5,663	5,480	5,663	5,480	5,663	5,663	5,480	5,663	5,480	5,663
Interim Access Assurance Fund (IAAF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nassau County Billings	20,640	18,480	1,565	1,464	1,565	1,515	1,565	1,515	1,565	1,565	1,515	1,565	1,515	1,565
Historical Mission Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Federal & State Aid	13,336	24,700	2,092	1,957	2,092	2,025	2,092	2,025	2,092	2,092	2,025	2,092	2,025	2,092
Practice Plan Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	31,936	33,336	2,824	2,641	2,824	2,732	2,824	2,732	2,824	2,824	2,732	2,824	2,732	2,824
<b>Total Operating Revenues</b>	<b>525,294</b>	<b>536,910</b>	<b>45,476</b>	<b>42,542</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>
<b>Operating Expenses:</b>														
Salaries	243,077	236,281	20,013	18,722	20,013	19,367	20,013	19,367	20,013	20,013	19,367	20,013	19,367	20,013
Fringe Benefits	129,889	124,229	10,522	9,843	10,522	10,183	10,522	10,183	10,522	10,522	10,183	10,522	10,183	10,522
Supplies	37,873	38,762	3,283	3,071	3,283	3,177	3,283	3,177	3,283	3,283	3,177	3,283	3,177	3,283
Expenses	93,884	97,882	8,291	7,756	8,291	8,023	8,291	8,023	8,291	8,291	8,023	8,291	8,023	8,291
Utilities	17,665	18,384	1,557	1,457	1,557	1,507	1,557	1,507	1,557	1,557	1,507	1,557	1,507	1,557
Depreciation Expense	20,183	21,373	1,810	1,693	1,810	1,752	1,810	1,752	1,810	1,810	1,752	1,810	1,752	1,810
<b>Total Operating Expenses</b>	<b>542,572</b>	<b>536,911</b>	<b>45,476</b>	<b>42,542</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>	<b>44,009</b>	<b>45,476</b>
<b>Income (loss) before OPEB expenses</b>	<b>(17,277)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
Employee benefits - OPEB	(32,887)	(34,688)	(2,938)	(2,749)	(2,938)	(2,843)	(2,938)	(2,843)	(2,938)	(2,938)	(2,843)	(2,938)	(2,843)	(2,938)
<b>Operating loss</b>	<b>(50,164)</b>	<b>(34,688)</b>	<b>(2,938)</b>	<b>(2,749)</b>	<b>(2,938)</b>	<b>(2,843)</b>	<b>(2,938)</b>	<b>(2,843)</b>	<b>(2,938)</b>	<b>(2,938)</b>	<b>(2,843)</b>	<b>(2,938)</b>	<b>(2,843)</b>	<b>(2,938)</b>
<b>Non-Operating Activities</b>														
Interest Income	1,146	122	10	10	10	10	10	10	10	10	10	10	10	10
Interest Expense	(13,724)	(10,750)	(911)	(852)	(911)	(881)	(911)	(881)	(911)	(911)	(881)	(911)	(881)	(911)
<b>Total Non-Operating Activities</b>	<b>(12,578)</b>	<b>(10,628)</b>	<b>(900)</b>	<b>(842)</b>	<b>(900)</b>	<b>(871)</b>	<b>(900)</b>	<b>(871)</b>	<b>(900)</b>	<b>(900)</b>	<b>(871)</b>	<b>(900)</b>	<b>(871)</b>	<b>(900)</b>
Capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Change in Net Position</b>	<b>\$ (62,742)</b>	<b>\$ (45,316)</b>	<b>\$ (3,838)</b>	<b>\$ (3,591)</b>	<b>\$ (3,838)</b>	<b>\$ (3,714)</b>	<b>\$ (3,838)</b>	<b>\$ (3,714)</b>	<b>\$ (3,838)</b>	<b>\$ (3,838)</b>	<b>\$ (3,714)</b>	<b>\$ (3,838)</b>	<b>\$ (3,714)</b>	<b>\$ (3,838)</b>

**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**Nassau University Medical Center**  
**Comparative**  
(In Thousands)

	<b>Audited FYE 12/31/2014</b>	<b>Projected FYE 12/31/2015</b>	<b>Budgeted FYE 12/31/2016</b>
<b><u>Operating Revenues:</u></b>			
Net patient service revenue	\$ 305,013	\$ 311,492	\$ 312,471
<b><u>Other Operating Revenues:</u></b>			
NYS Intergovernmental transfer	80,371	59,856	58,500
Interim Access Assurance Fund (IAAF)	-	-	-
Nassau County Billings	17,924	20,640	18,480
Historical Mission Payments	10,192	-	-
Federal & State Aid	15,250	13,336	24,700
Practice Plan Revenue	12,527	11,174	11,994
Miscellaneous	20,244	22,590	22,809
<b>Total Operating Revenues</b>	<b>461,521</b>	<b>439,089</b>	<b>448,954</b>
<b><u>Operating Expenses:</u></b>			
Salaries	197,396	203,780	196,941
Fringe Benefits	103,450	109,316	105,688
Supplies	32,990	34,102	34,789
Expenses	73,609	74,744	78,701
Utilities	18,512	16,302	16,994
Depreciation Expense	19,689	19,346	20,536
<b>Total Operating Expenses</b>	<b>445,646</b>	<b>457,591</b>	<b>453,649</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>15,875</b>	<b>(18,502)</b>	<b>(4,694)</b>
Employee benefits - OPEB	(27,517)	(26,888)	(28,344)
<b>Operating loss</b>	<b>(11,642)</b>	<b>(45,391)</b>	<b>(33,038)</b>
<b><u>Non-Operating Activates</u></b>			
Interest Income	126	127	104
Interest Expense	(10,181)	(10,994)	(8,900)
<b>Total Non-Operating Activities</b>	<b>(10,055)</b>	<b>(10,866)</b>	<b>(8,796)</b>
Capital contributions	593	-	-
<b>Change in Net Position</b>	<b>\$ (21,104)</b>	<b>\$ (56,257)</b>	<b>\$ (41,834)</b>

Nassau Health Care Corporation and Subsidiaries  
**Projected Revenue & Expenses**  
Nassau University Medical Center  
Comparative  
For Twelve Months  
(In Thousands)

	Projected FYE 12/31/2015	Budgeted FYE 12/31/2016	2016 Budget											
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Operating Revenues:</b>														
Net patient service revenue	\$ 311,492	\$ 312,471	\$ 26,466	\$ 24,759	\$ 26,466	\$ 25,612	\$ 26,466	\$ 25,612	\$ 26,466	\$ 26,466	\$ 25,612	\$ 26,466	\$ 25,612	\$ 26,466
<b>Other Operating Revenues:</b>														
NYS Intergovernmental transfer	59,856	58,500	4,955	4,635	4,955	4,795	4,955	4,795	4,955	4,955	4,795	4,955	4,795	4,955
Interim Access Assurance Fund (IAAF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nassau County Billings	20,640	18,480	1,565	1,464	1,565	1,515	1,565	1,515	1,565	1,565	1,515	1,565	1,515	1,565
Historical Mission Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Federal & State Aid	13,336	24,700	2,092	1,957	2,092	2,025	2,092	2,025	2,092	2,092	2,025	2,092	2,025	2,092
Practice Plan Revenue	11,174	11,994	1,016	950	1,016	983	1,016	983	1,016	1,016	983	1,016	983	1,016
Miscellaneous	22,590	22,809	1,932	1,807	1,932	1,870	1,932	1,870	1,932	1,932	1,870	1,932	1,870	1,932
<b>Total Operating Revenues</b>	<b>439,089</b>	<b>448,954</b>	<b>38,026</b>	<b>35,573</b>	<b>38,026</b>	<b>36,800</b>	<b>38,026</b>	<b>36,800</b>	<b>38,026</b>	<b>38,026</b>	<b>36,800</b>	<b>38,026</b>	<b>36,800</b>	<b>38,026</b>
<b>Operating Expenses:</b>														
Salaries	203,780	196,941	16,831	15,755	16,831	16,293	16,831	16,293	16,531	16,531	15,993	16,531	15,993	16,531
Fringe Benefits	109,316	105,688	8,952	8,374	8,952	8,663	8,952	8,663	8,952	8,952	8,663	8,952	8,663	8,952
Supplies	34,102	34,789	2,947	2,756	2,947	2,852	2,947	2,852	2,947	2,947	2,852	2,947	2,852	2,947
Expenses	74,744	78,701	6,666	6,236	6,666	6,451	6,666	6,451	6,666	6,666	6,451	6,666	6,451	6,666
Utilities	16,302	16,994	1,439	1,347	1,439	1,393	1,439	1,393	1,439	1,439	1,393	1,439	1,393	1,439
Depreciation Expense	19,346	20,536	1,739	1,627	1,739	1,683	1,739	1,683	1,739	1,739	1,683	1,739	1,683	1,739
<b>Total Operating Expenses</b>	<b>457,591</b>	<b>453,649</b>	<b>38,574</b>	<b>36,095</b>	<b>38,574</b>	<b>37,334</b>	<b>38,574</b>	<b>37,334</b>	<b>38,274</b>	<b>38,274</b>	<b>37,034</b>	<b>38,274</b>	<b>37,034</b>	<b>38,274</b>
<b>Income (loss) before OPEB expenses</b>	<b>(18,502)</b>	<b>(4,694)</b>	<b>(548)</b>	<b>(522)</b>	<b>(548)</b>	<b>(535)</b>	<b>(548)</b>	<b>(535)</b>	<b>(248)</b>	<b>(248)</b>	<b>(235)</b>	<b>(248)</b>	<b>(235)</b>	<b>(248)</b>
Employee benefits - OPEB	(26,888)	(28,344)	(2,401)	(2,246)	(2,401)	(2,323)	(2,401)	(2,323)	(2,401)	(2,401)	(2,323)	(2,401)	(2,323)	(2,401)
<b>Operating loss</b>	<b>(45,391)</b>	<b>(33,038)</b>	<b>(2,948)</b>	<b>(2,768)</b>	<b>(2,948)</b>	<b>(2,858)</b>	<b>(2,948)</b>	<b>(2,858)</b>	<b>(2,648)</b>	<b>(2,648)</b>	<b>(2,558)</b>	<b>(2,648)</b>	<b>(2,558)</b>	<b>(2,648)</b>
<b>Non-Operating Activities</b>														
Interest Income	127	104	9	8	9	9	9	9	9	9	9	9	9	9
Interest Expense	(10,994)	(8,900)	(754)	(705)	(754)	(730)	(754)	(730)	(754)	(754)	(730)	(754)	(730)	(754)
<b>Total Non-Operating Activities</b>	<b>(10,866)</b>	<b>(8,796)</b>	<b>(745)</b>	<b>(697)</b>	<b>(745)</b>	<b>(721)</b>	<b>(745)</b>	<b>(721)</b>	<b>(745)</b>	<b>(745)</b>	<b>(721)</b>	<b>(745)</b>	<b>(721)</b>	<b>(745)</b>
Capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Change in Net Position</b>	<b>\$ (56,257)</b>	<b>\$ (41,834)</b>	<b>\$ (3,693)</b>	<b>\$ (3,465)</b>	<b>\$ (3,693)</b>	<b>\$ (3,579)</b>	<b>\$ (3,693)</b>	<b>\$ (3,579)</b>	<b>\$ (3,393)</b>	<b>\$ (3,393)</b>	<b>\$ (3,279)</b>	<b>\$ (3,393)</b>	<b>\$ (3,279)</b>	<b>\$ (3,393)</b>

Nassau Health Care Corporation and Subsidiaries  
Key Operating Statistics  
Nassau University Medical Center  
For the twelve months ended 12/31/16

2016  
Budgeted

	2015 Projected	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
<b>DISCHARGES:</b>														
Adult	14,342	1,212	1,129	1,212	1,173	1,212	1,173	1,212	1,212	1,173	1,212	1,173	1,212	14,305
Detox	1,539	131	123	131	127	131	127	131	131	127	131	127	131	1,548
Peds & Pedi ICU	1,127	97	91	97	94	97	94	97	97	94	97	94	97	1,146
Psychiatry	1,674	142	132	142	138	142	138	142	142	138	142	138	142	1,678
Chemical Dependency Rehab	420	37	34	37	36	37	36	37	37	36	37	36	37	437
Physical Medicine & Rehab	398	34	32	34	33	34	33	34	34	33	34	33	34	402
Newborn	1,266	108	101	108	104	108	104	108	108	104	108	104	108	1,273
<b>Total</b>	<b>20,765</b>	<b>1,761</b>	<b>1,642</b>	<b>1,761</b>	<b>1,705</b>	<b>1,761</b>	<b>1,705</b>	<b>1,761</b>	<b>1,761</b>	<b>1,705</b>	<b>1,761</b>	<b>1,705</b>	<b>1,761</b>	<b>20,789</b>
<b>Disch per Day</b>	<b>56.89</b>	<b>56.81</b>	<b>56.62</b>	<b>56.81</b>	<b>56.83</b>	<b>56.81</b>	<b>56.83</b>	<b>56.81</b>	<b>56.81</b>	<b>56.83</b>	<b>56.81</b>	<b>56.83</b>	<b>56.81</b>	<b>56.80</b>
<b>PATIENT DAYS:</b>														
Adult	66,744	5,655	5,290	5,655	5,473	5,655	5,473	5,655	5,655	5,473	5,655	5,473	5,655	66,767
Detox	5,564	476	446	476	461	476	461	476	476	461	476	461	476	5,622
Peds & Pedi ICU	2,765	231	217	231	224	231	224	231	231	224	231	224	231	2,730
Psychiatry	39,254	3,320	3,105	3,320	3,214	3,320	3,214	3,320	3,320	3,214	3,320	3,214	3,320	39,201
Chemical Dependency Rehab	8,891	759	710	759	734	759	734	759	759	734	759	734	759	8,959
Physical Medicine & Rehab	4,994	408	382	408	396	408	396	408	408	396	408	396	408	4,822
Newborn	3,162	267	250	267	258	267	258	267	267	258	267	258	267	3,151
<b>Total</b>	<b>131,372</b>	<b>11,116</b>	<b>10,400</b>	<b>11,116</b>	<b>10,760</b>	<b>11,116</b>	<b>10,760</b>	<b>11,116</b>	<b>11,116</b>	<b>10,760</b>	<b>11,116</b>	<b>10,760</b>	<b>11,116</b>	<b>131,252</b>
<b>AVG LENGTH OF STAY:</b>														
Adult	4.65	4.67	4.69	4.67	4.67	4.67	4.67	4.67	4.67	4.67	4.67	4.67	4.67	4.67
Detox	3.62	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63	3.63
Peds & Pedi ICU	2.45	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38	2.38
Psychiatry	23.45	23.38	23.52	23.38	23.29	23.38	23.29	23.38	23.38	23.29	23.38	23.29	23.38	23.36
Chemical Dependency Rehab	21.17	20.51	20.88	20.51	20.39	20.51	20.39	20.51	20.51	20.39	20.51	20.39	20.51	20.50
Physical Medicine & Rehab	12.56	12.00	11.94	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
Newborn	2.50	2.47	2.48	2.47	2.48	2.47	2.48	2.47	2.47	2.48	2.47	2.48	2.47	2.48
<b>Total</b>	<b>6.33</b>	<b>6.31</b>	<b>6.33</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>	<b>6.31</b>
<b>AVG DAILY CENSUS</b>														
Adult	182.9	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4	182.4
Detox	15.2	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4	15.4
Peds & Pedi ICU	7.6	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5
Psychiatry	107.5	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1	107.1
Chemical Dependency Rehab	24.4	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5	24.5
Physical Medicine & Rehab	13.7	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2	13.2
Newborn	8.7	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6	8.6
<b>Total</b>	<b>360.0</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>	<b>358.7</b>
<b>CASE MIX INDEX (CMI)</b>														
	<b>2015 Proj.</b>	<b>2016 Budget</b>												
Medicare & Medicare HMO	1.29	1.29												
Medicaid & Medicaid HMO	0.83	0.83												
All Other	1.00	1.00												

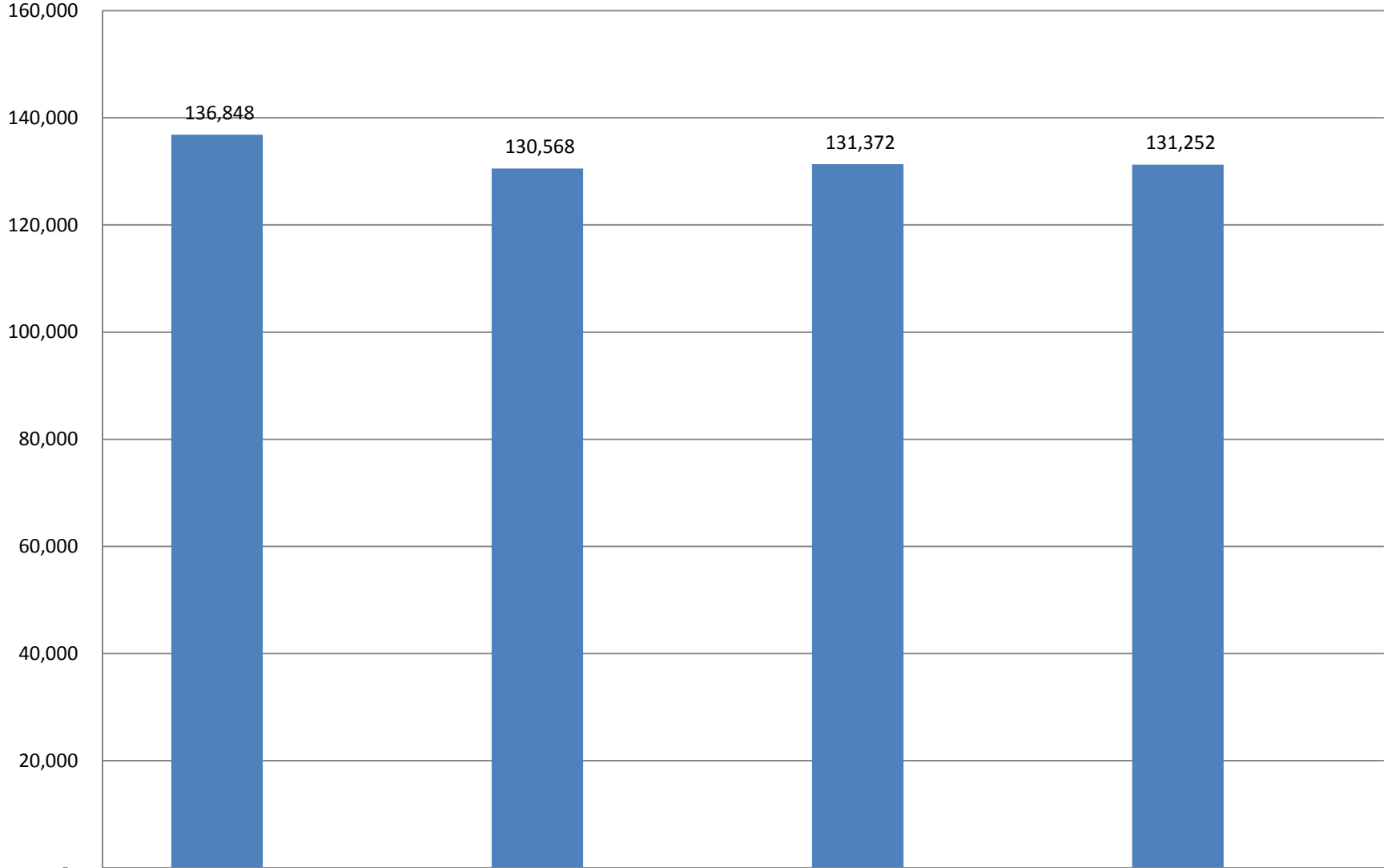
Nassau Health Care Corporation and Subsidiaries  
 Key Operating Statistics  
 Nassau University Medical Center  
 For the twelve months ended 12/31/16

2016  
 Budgeted

	2015	2016												
	Projected	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
<b><u>AMBULATORY VISITS (Exc. Admits)</u></b>														
General Clinic	158,558	11,479	12,135	14,425	14,520	13,255	14,058	13,085	13,317	13,033	13,256	13,256	13,256	159,076
HIV Clinic	3,026	244	188	237	286	224	278	245	229	234	241	241	241	2,887
Oncology Clinic	5,427	392	436	514	504	477	437	488	489	470	467	467	467	5,609
CDC Clinic	599	30	46	53	34	51	47	31	53	36	42	42	42	508
Hyperbaric Clinic	3,627	212	234	288	332	300	333	342	381	324	305	305	305	3,661
Mental Health	13,116	1,017	1,017	1,245	1,253	1,166	1,099	1,086	1,186	1,180	1,139	1,139	1,139	13,665
Emergency Room (Total)	72,558	6,157	5,234	6,069	5,717	6,480	6,172	6,632	6,113	6,144	6,080	6,080	6,080	72,957
Emergency Room Admits	16,692	1,408	1,219	1,352	1,313	1,422	1,452	1,481	1,405	1,385	1,074	1,074	1,074	15,659
Ambulatory Surgery	5,375	380	409	479	467	497	490	467	453	476	458	458	458	5,491
Hemodialysis	22,134	1,732	1,729	1,895	1,866	1,827	1,919	2,024	1,873	1,891	1,862	1,862	1,862	22,341
Referred Ambulatory	6,173	412	420	691	624	606	645	571	548	514	559	559	559	6,708
<b>Total</b>	<b>290,591</b>	<b>22,055</b>	<b>21,848</b>	<b>25,896</b>	<b>25,603</b>	<b>24,883</b>	<b>25,478</b>	<b>24,971</b>	<b>24,642</b>	<b>24,302</b>	<b>24,409</b>	<b>24,409</b>	<b>24,409</b>	<b>292,904</b>
<b><u>LABOR STATISTICS:</u></b>														
Full-Time Equivalent (FTE) Total	2,658.4	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9	2,598.9

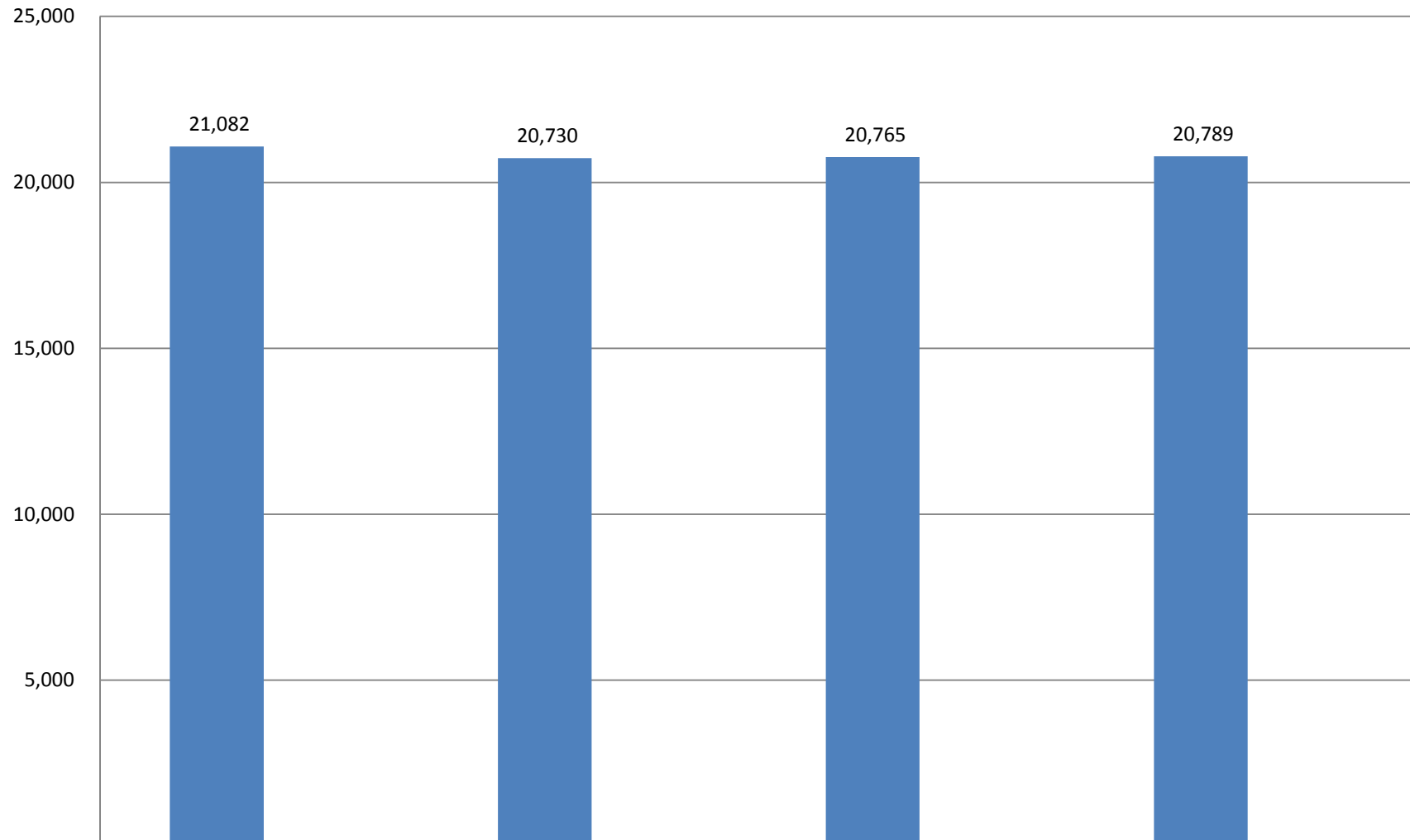


## Nassau University Medical Center - Patient Days



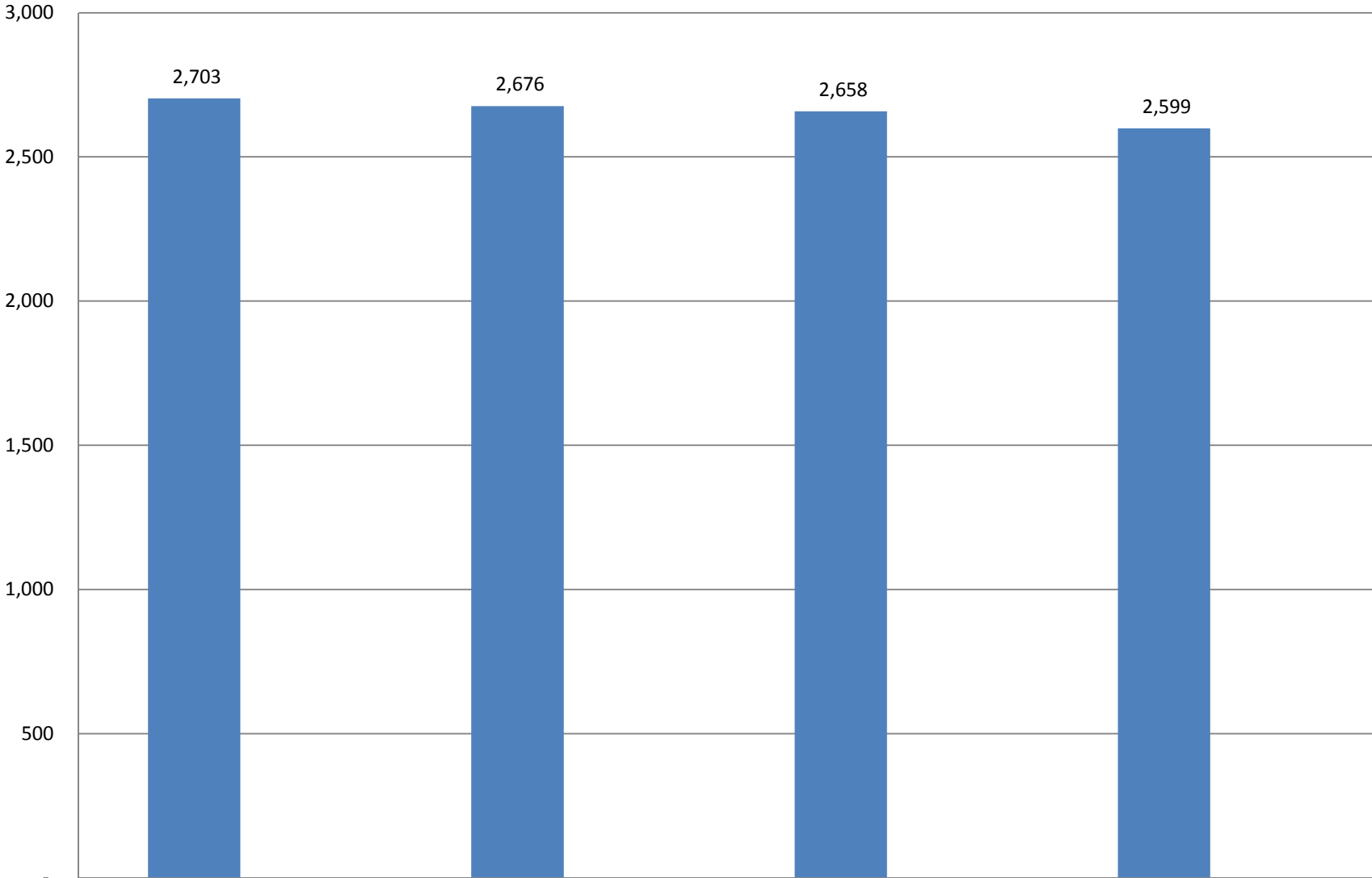
	2013 Actual	2014 Actual	2015 Projected	2016 Budget
Days	136,848	130,568	131,372	131,252
% Change	-1.93%	-4.59%	0.62%	-0.09%

## Nassau University Medical Center - Discharges



	2013 Actual	2014 Actual	2015 Projected	2016 Budget
■ Discharges	21,082	20,730	20,765	20,789
% Change	-5.66%	-1.67%	0.17%	0.12%

# Nassau University Medical Center - Full Time Equivalent Employees



	2013 Actual	2014 Actual	2015 Projected	2016 Budget
■ FTE's	2,703	2,676	2,658	2,599
% Change	2.21%	-0.98%	-0.67%	-2.00%

**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**A. Holly Patterson Extended Care Facility**  
**Comparative**  
(In Thousands)

	Audited FYE 12/31/2014	Projected FYE 12/31/2015	Budgeted FYE 12/31/2016
<b><u>Operating Revenues:</u></b>			
Net patient service revenue	\$ 56,930	\$ 56,114	\$ 57,148
<b><u>Other Operating Revenues:</u></b>			
NYS Intergovernmental transfer	7,920	8,017	8,357
Interim Access Assurance Fund (IAAF)	-	-	-
Nassau County Billings	-	-	-
Historical Mission Payments	2,808	-	-
Federal & State Aid	-	-	-
Practice Plan Revenue	-	-	-
Miscellaneous	577	62	527
<b>Total Operating Revenues</b>	<b>68,235</b>	<b>64,194</b>	<b>66,032</b>
<b><u>Operating Expenses:</u></b>			
Salaries	29,143	29,378	29,646
Fringe Benefits	17,720	19,579	18,121
Supplies	3,996	3,772	3,973
Expenses	9,371	8,039	7,371
Utilities	1,470	1,363	1,390
Depreciation Expense	914	836	837
<b>Total Operating Expenses</b>	<b>62,614</b>	<b>62,968</b>	<b>61,338</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>5,621</b>	<b>1,226</b>	<b>4,694</b>
Employee benefits - OPEB	(5,672)	(5,999)	(6,344)
<b>Operating loss</b>	<b>(51)</b>	<b>(4,772)</b>	<b>(1,650)</b>
<b><u>Non-Operating Activities</u></b>			
Interest Income	14	18	16
Interest Expense	(3,111)	(2,730)	(2,750)
<b>Total Non-Operating Activities</b>	<b>(3,097)</b>	<b>(2,712)</b>	<b>(2,734)</b>
Capital contributions	-	-	-
<b>Change in Net Position</b>	<b>\$ (3,148)</b>	<b>\$ (7,484)</b>	<b>\$ (4,384)</b>

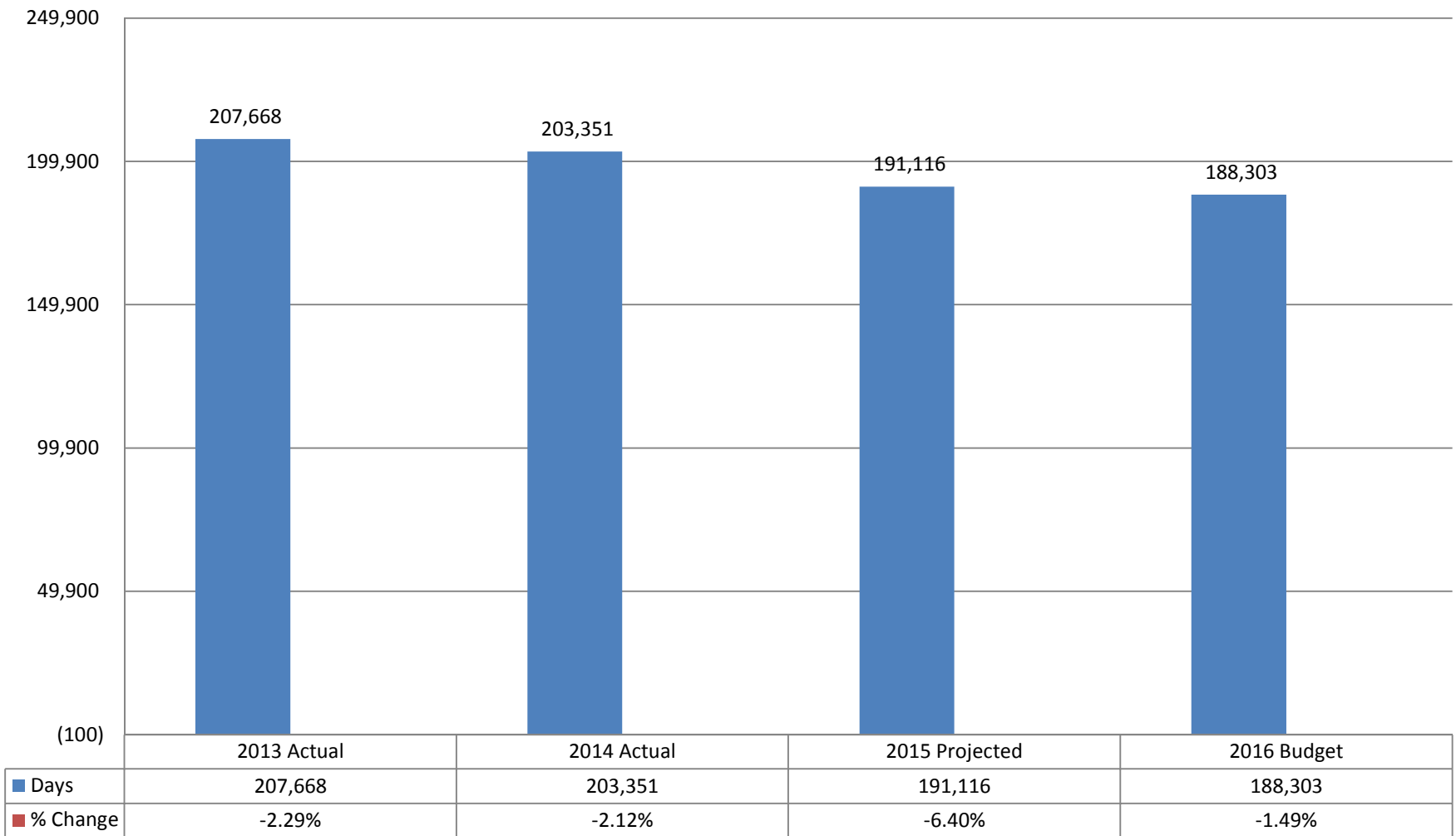
Nassau Health Care Corporation and Subsidiaries  
**Projected Revenue & Expenses**  
**A. Holly Patterson Extended Care Facility**  
**Comparative**  
**For Twelve Months**  
(In Thousands)

	Projected FYE 12/31/2015	Budgeted FYE 12/31/2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Operating Revenues:</b>														
Net patient service revenue	\$ 56,114	\$ 57,148	4,829	4,517	4,829	4,673	4,829	4,673	4,852	4,852	4,695	4,852	4,695	4,852
<b>Other Operating Revenues:</b>														
NYS Intergovernmental transfer	8,017	8,357	708	662	708	685	708	685	708	708	685	708	685	708
Interim Access Assurance Fund (IAAF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nassau County Billings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Historical Mission Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Federal & State Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Practice Plan Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	62	527	44	44	44	44	44	44	44	44	44	44	44	43
<b>Total Operating Revenues</b>	<b>64,194</b>	<b>66,032</b>	<b>5,581</b>	<b>5,223</b>	<b>5,581</b>	<b>5,402</b>	<b>5,581</b>	<b>5,402</b>	<b>5,604</b>	<b>5,604</b>	<b>5,424</b>	<b>5,604</b>	<b>5,424</b>	<b>5,603</b>
<b>Operating Expenses:</b>														
Salaries	29,378	29,646	2,511	2,349	2,511	2,430	2,511	2,430	2,511	2,511	2,430	2,511	2,430	2,511
Fringe Benefits	19,579	18,121	1,535	1,436	1,535	1,485	1,535	1,485	1,535	1,535	1,485	1,535	1,485	1,535
Supplies	3,772	3,973	337	315	337	326	337	326	337	337	326	337	326	337
Expenses	8,039	7,371	624	584	624	604	624	604	624	624	604	624	604	624
Utilities	1,363	1,390	118	110	118	114	118	114	118	118	114	118	114	118
Depreciation Expense	836	837	71	66	71	69	71	69	71	71	69	71	69	71
<b>Total Operating Expenses</b>	<b>62,968</b>	<b>61,338</b>	<b>5,195</b>	<b>4,860</b>	<b>5,195</b>	<b>5,028</b>	<b>5,195</b>	<b>5,028</b>	<b>5,195</b>	<b>5,195</b>	<b>5,028</b>	<b>5,195</b>	<b>5,028</b>	<b>5,195</b>
<b>Income (loss) before OPEB expenses</b>	<b>1,226</b>	<b>4,694</b>	<b>386</b>	<b>363</b>	<b>386</b>	<b>374</b>	<b>386</b>	<b>374</b>	<b>409</b>	<b>409</b>	<b>396</b>	<b>409</b>	<b>396</b>	<b>408</b>
Employee benefits - OPEB	(5,999)	(6,344)	(537)	(503)	(537)	(520)	(537)	(520)	(537)	(537)	(520)	(537)	(520)	(537)
<b>Operating loss</b>	<b>(4,772)</b>	<b>(1,650)</b>	<b>(152)</b>	<b>(140)</b>	<b>(152)</b>	<b>(146)</b>	<b>(152)</b>	<b>(146)</b>	<b>(129)</b>	<b>(129)</b>	<b>(124)</b>	<b>(129)</b>	<b>(124)</b>	<b>(130)</b>
<b>Non-Operating Activates</b>														
Interest Income	18	16	1	1	1	1	1	1	1	1	1	1	1	1
Interest Expense	(2,730)	(2,750)	(233)	(218)	(233)	(225)	(233)	(225)	(233)	(233)	(225)	(233)	(225)	(233)
<b>Total Non-Operating Activities</b>	<b>(2,712)</b>	<b>(2,734)</b>	<b>(232)</b>	<b>(217)</b>	<b>(232)</b>	<b>(224)</b>	<b>(232)</b>	<b>(224)</b>	<b>(232)</b>	<b>(232)</b>	<b>(224)</b>	<b>(232)</b>	<b>(224)</b>	<b>(232)</b>
Capital contributions	-	(4,384)	(371)	(347)	(371)	(359)	(371)	(359)	(371)	(371)	(359)	(371)	(359)	(371)
<b>Change in Net Position</b>	<b>\$ (7,484)</b>	<b>\$ (4,384)</b>	<b>\$ (383)</b>	<b>\$ (356)</b>	<b>\$ (383)</b>	<b>\$ (370)</b>	<b>\$ (383)</b>	<b>\$ (370)</b>	<b>\$ (360)</b>	<b>\$ (360)</b>	<b>\$ (348)</b>	<b>\$ (360)</b>	<b>\$ (348)</b>	<b>\$ (361)</b>

Nassau Health Care Corporation and Subsidiaries  
Key Operating Statistics  
A. Holly Patterson Extended Care Facility  
For the twelve months ended 12/31/16  
(In Thousands)

	2016 Budgeted													
	2015 Projected	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
<b><u>PATIENT DAYS:</u></b>														
Geriatrics	178,198	14,844	13,887	14,844	14,365	14,844	14,365	14,844	14,844	14,365	14,844	14,365	14,849	175,260
HIV	5,708	485	453	485	469	485	469	485	485	469	485	469	484	5,723
Ventilator	7,211	621	580	621	599	621	599	621	621	599	621	599	618	7,320
<b>Total</b>	<b>191,116</b>	<b>15,950</b>	<b>14,920</b>	<b>15,950</b>	<b>15,433</b>	<b>15,950</b>	<b>15,433</b>	<b>15,950</b>	<b>15,950</b>	<b>15,433</b>	<b>15,950</b>	<b>15,433</b>	<b>15,951</b>	<b>188,303</b>
<b><u>Average Daily Census</u></b>														
Geriatrics	490	478.8	478.9	478.8	478.8	478.8	478.8	478.8	478.8	478.8	478.8	478.8	479.0	478.9
HIV	15	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6	15.6
Ventilator	20	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	19.9	20.0
<b>Total</b>	<b>525.0</b>	<b>514.4</b>	<b>514.5</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.4</b>	<b>514.5</b>	<b>514.5</b>
<b><u>PERCENT OCCUPANCY: (Budget/Actual Beds)</u></b>														
Geriatrics	88.9%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%	87.2%
HIV	78.2%	78.2%	78.1%	78.2%	78.2%	78.2%	78.2%	78.2%	78.2%	78.2%	78.2%	78.2%	78.1%	78.2%
Ventilator	98.8%	100.2%	100.0%	100.2%	99.8%	100.2%	99.8%	100.2%	100.2%	99.8%	100.2%	99.8%	99.7%	100.0%
<b>Total</b>	<b>88.9%</b>	<b>87.4%</b>	<b>87.3%</b>	<b>87.4%</b>	<b>87.3%</b>	<b>87.4%</b>	<b>87.3%</b>	<b>87.4%</b>	<b>87.4%</b>	<b>87.3%</b>	<b>87.4%</b>	<b>87.3%</b>	<b>87.4%</b>	<b>87.3%</b>
<b><u>LABOR STATISTICS:</u></b>														
Full-Time Equivalent (FTE) Total	515.6	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8	499.8

## A. Holly Patterson Extended Care Facility - Residents Days



**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**Physician Faculty Practice Plan**  
**Comparative**  
(In Thousands)

	Audited FYE 12/31/2014	Projected FYE 12/31/2015	Budgeted FYE 12/31/2016
<b><u>Operating Revenues:</u></b>			
Net patient service revenue	\$ 25,666	\$ 23,903	\$ 23,918
<b><u>Other Operating Revenues:</u></b>			
NYS Intergovernmental transfer	-	-	-
Interim Access Assurance Fund (IAAF)	-	-	-
Nassau County Billings	-	-	-
Historical Mission Payments	-	-	-
Federal & State Aid	-	-	-
Practice Plan Revenue	(12,527)	(11,174)	(11,994)
Miscellaneous	-	-	-
<b>Total Operating Revenues</b>	<b>13,139</b>	<b>12,728</b>	<b>11,924</b>
<b><u>Operating Expenses:</u></b>			
Salaries	10,663	9,918	9,694
Fringe Benefits	411	994	420
Supplies	-	-	-
Expenses	2,065	1,818	1,810
Utilities	-	-	-
Depreciation Expense	-	-	-
<b>Total Operating Expenses</b>	<b>13,139</b>	<b>12,730</b>	<b>11,924</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>-</b>	<b>(1)</b>	<b>-</b>
Employee benefits - OPEB	-	-	-
<b>Operating loss</b>	<b>-</b>	<b>(1)</b>	<b>-</b>
<b><u>Non-Operating Activates</u></b>			
Interest Income	-	1	-
Interest Expense	-	-	-
<b>Total Non-Operating Activities</b>	<b>-</b>	<b>1</b>	<b>-</b>
Capital contributions	-	-	-
<b>Change in Net Position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Nassau Health Care Corporation and Subsidiaries  
 Projected Revenue & Expenses  
 Physician Faculty Practice Plan  
 Comparative  
 For Twelve Months  
 (In Thousands)

	Projected	Budgeted	2016											
	FYE	FYE	Budget											
	12/31/2015	12/31/2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Operating Revenues:</b>														
Net patient service revenue	\$ 23,903	\$ 23,918	\$ 2,026	\$ 1,895	\$ 2,026	\$ 1,960	\$ 2,026	\$ 1,960	\$ 2,026	\$ 2,026	\$ 1,960	\$ 2,026	\$ 1,960	\$ 2,026
<b>Other Operating Revenues:</b>														
NYS Intergovernmental transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interim Access Assurance Fund (IAAF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nassau County Billings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Historical Mission Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Federal & State Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Practice Plan Revenue	(11,174)	(11,994)	(1,016)	(950)	(1,016)	(983)	(1,016)	(983)	(1,016)	(1,016)	(983)	(1,016)	(983)	(1,016)
Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>12,728</b>	<b>11,924</b>	<b>1,010</b>	<b>945</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>
<b>Operating Expenses:</b>														
Salaries	9,918	9,694	821	768	821	795	821	795	821	821	795	821	795	821
Fringe Benefits	994	420	36	33	36	34	36	34	36	36	34	36	34	36
Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses	1,818	1,810	153	143	153	148	153	148	153	153	148	153	148	153
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>12,730</b>	<b>11,924</b>	<b>1,010</b>	<b>945</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>	<b>977</b>	<b>1,010</b>
<b>Income (loss) before OPEB expenses</b>	<b>(1)</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefits - OPEB	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Operating loss</b>	<b>(1)</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Operating Activities</b>														
Interest Income	1	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Operating Activities</b>	<b>1</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Change in Net Position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Nassau Health Care Corporation and Subsidiaries**  
**Projected Revenue & Expenses**  
**Nassau Health Care Corp, LTD.**  
**Comparative**  
(In Thousands)

	Audited FYE 12/31/2014	Projected FYE 12/31/2015	Budgeted FYE 12/31/2016
<b><u>Operating Revenues:</u></b>			
Net patient service revenue	\$ -	\$ -	\$ -
<b><u>Other Operating Revenues:</u></b>			
NYS Intergovernmental transfer	-	-	-
Interim Access Assurance Fund (IAAF)	-	-	-
Nassau County Billings	-	-	-
Historical Mission Payments	-	-	-
Federal & State Aid	-	-	-
Practice Plan Revenue	-	-	-
Miscellaneous	7,795	9,283	10,000
<b>Total Operating Revenues</b>	<b>7,795</b>	<b>9,283</b>	<b>10,000</b>
<b><u>Operating Expenses:</u></b>			
Salaries	-	-	-
Fringe Benefits	-	-	-
Supplies	-	-	-
Expenses	12,052	9,283	10,000
Utilities	-	-	-
Depreciation Expense	-	-	-
<b>Total Operating Expenses</b>	<b>12,052</b>	<b>9,283</b>	<b>10,000</b>
<b><u>Income (loss) before OPEB expenses</u></b>	<b>(4,257)</b>	<b>-</b>	<b>-</b>
Employee benefits - OPEB	-	-	-
<b>Operating loss</b>	<b>(4,257)</b>	<b>-</b>	<b>-</b>
<b><u>Non-Operating Activates</u></b>			
Interest Income	2	1,000	2
Interest Expense	900	-	900
<b>Total Non-Operating Activities</b>	<b>902</b>	<b>1,000</b>	<b>902</b>
Capital contributions	-	-	-
<b>Change in Net Position</b>	<b>\$ (3,355)</b>	<b>\$ 1,000</b>	<b>\$ 902</b>

Nassau Health Care Corporation and Subsidiaries  
 Projected Revenue & Expenses  
 Nassau Health Care Corp, LTD.  
 Comparative  
 (In Thousands)

	Projected	Budgeted	2016											
	FYE	FYE	Budget											
	12/31/2015	12/31/2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Operating Revenues:</b>														
Net patient service revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Other Operating Revenues:</b>														
NYS Intergovernmental transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interim Access Assurance Fund (IAAF)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nassau County Billings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Historical Mission Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Federal & State Aid	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Practice Plan Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	9,283	10,000	847	792	847	820	847	820	847	847	820	847	820	847
<b>Total Operating Revenues</b>	<b>9,283</b>	<b>10,000</b>	<b>847</b>	<b>792</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>820</b>	<b>847</b>
<b>Operating Expenses:</b>														
Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses	9,283	10,000	847	792	847	820	847	820	847	847	820	847	820	847
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>9,283</b>	<b>10,000</b>	<b>847</b>	<b>792</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>847</b>	<b>820</b>	<b>847</b>	<b>820</b>	<b>847</b>
<b>Income (loss) before OPEB expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Employee benefits - OPEB	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Operating loss</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Operating Activates</b>														
Interest Income	1,000	2	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	-	900	76	71	76	74	76	74	76	76	74	76	74	76
<b>Total Non-Operating Activities</b>	<b>1,000</b>	<b>902</b>	<b>76</b>	<b>71</b>	<b>76</b>	<b>74</b>	<b>76</b>	<b>74</b>	<b>76</b>	<b>76</b>	<b>74</b>	<b>76</b>	<b>74</b>	<b>76</b>
Capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Change in Net Position</b>	<b>\$ 1,000</b>	<b>\$ 902</b>	<b>\$ 76</b>	<b>\$ 71</b>	<b>\$ 76</b>	<b>\$ 74</b>	<b>\$ 76</b>	<b>\$ 74</b>	<b>\$ 76</b>	<b>\$ 76</b>	<b>\$ 74</b>	<b>\$ 76</b>	<b>\$ 74</b>	<b>\$ 76</b>